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Trillium Health Partners Board of Directors Meeting Minutes Thursday, January 27, 2022

VIA VIDEOCONFERENCE

In Attendance:

Elected Directors Ms. Michele Darling (Chair); Mr. David Allgood; Mr. Mark Cummings; Mr. Howard Eng; Mr.

Chitwant Kohli; Dr. Mohamed Lachemi; Mr. Michael Latimer; Ms. Christine Magee; Mr. Perry

Miele; Ms. Joan Mohammed; Mr. Manjit Singh; and Ms. Melanie Steiner

Ex-Officio Directors Ms. Karli Farrow; Dr. Dante Morra; Ms. Kathryn Hayward-Murray; Dr. Milan Barboza Dr.

Catherine Grenier; Dr. Trevor Young; and Mr. Shihab Zubair

Senior Management Ms. Debra Carson; Mr. Scott Jarrett; Ms. Caroline Riseboro; and Ms. Nicole Vaz

Guests Ms. Shalu Bains; Ms. Jane Helmstadter; Mr. Shawn Kerr; Mr. David Longley; and Dr. Laura

Rosella

Resource Ms. Paula Di Turi

1.0 In-Camera Session - Elected Directors and CEO only

The Board met In-Camera, with Elected Directors and the CEO.

Management joined the meeting, together with Ms. Vaz and Ms. Di Turi.

2.0 Call to Order

The Chair called the Board of Directors (Board) meeting to order at 4:20PM. The Chair confirmed quorum.

2.1 Approval of Agenda

The Chair reviewed the agenda with the Board members. No revisions were made.

MOVED by Mr. Miele and seconded by Mr. Eng that, the Agenda for the January, 27, 2022 Board meeting, be approved.

CARRIED

2.2 Declaration of Conflict of Interest

The Chair reminded the Board that conflicts are to be declared as the agenda item arises.

3.0 Consent Agenda

The Chair presented the Consent Agenda for discussion and approval.

MOVED by Mr. Latimer and seconded by Mr. Allgood that, the Consent Agenda for the January 27, 2022, Board meeting, be approved.

CARRIED



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4.0 Strategy Update

4.1 COVID-19 Update

Ms. Bains and Dr. Rosella joined the meeting.

Ms. Darling welcomed Ms. Bains and Dr. Rosella who are supporting the COVID-19 update. Dr. Rosella provided an overview of the global trends in comparison to the Region of Peel. Ms. Bains outlined THP's capacity pressures due to the Omicron surge, including THP remaining the highest COVID-19 inpatient hospital in Ontario. To date, THP has 266 patients with COVID-19, which is 19.3% of all of THP's inpatients; 78 beds were closed due to staffing or isolation; and COVID-19 patients admitted from the Emergency Department decreased by 28% this week, showing a decrease in community prevalence. Peel has the lowest third dose rate among all Public Health Units. Ms. Farrow shared staffing is the biggest constraint due to increased COVID-19 transmission and described the mitigations currently in place, including enlisting the support of over 150 enabling staff to support a Supper Club program; watching closely to confirm that THP reached its peak for this wave; working to influence the health system support needed to return to full operations; reassessing THP's recovery plan with a focus on staff; leaning into the local vaccine operation with THP's support to get rates up; and making sure THP leaders cycle out. Ms. Darling thanked Ms. Bains and Dr. Rosella, on behalf of the Board, for taking the time to join the meeting and providing the update.

Ms. Bains, Ms. Mohammed and Dr. Rosella left the meeting.

4.2 Master Plan: QHC Site - Strategic Acquisition

Mr. Kerr, Mr. Longley and Ms. Helmstadter joined the meeting.



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Mr. Kerr, Mr. Longley and Ms. Helmstadter left the meeting.

5.0 Reporting

5.1 Chair's Report

The Chair had no updates and so moved forward with the Agenda.

6.0 Committees

6.1 Finance and Audit

i) Financial Statements as at November 30, 2021

Mr. Singh presented the Financial Statements as at November 30, 2021, for approval.

MOVED by Mr. Singh and seconded by Mr. Eng that, as recommended by the Finance and Audit Committee, the Board approve the November 30, 2021 Financial Statements.

CARRIED

7.0 Other Business

Ms. Darling advised the Board that the Nominations Sub-Committee (NSC) of the Board will be convening to review Board succession, including the responses submitted by the Elected Directors to the Expression of Interest to Serve Survey earlier this month. The NSC will lead the recruitment process to ensure alignment to the skills matrix required for the Board as a whole to fill the upcoming vacancies and Committee leadership roles by the Hospital's AGM scheduled June 6th. Ms. Darling also shared that this year, there will be a transition with the Board Chair role and have vacancies in other Board leadership roles. As the NSC develops an overall plan to address these vacancies, Ms. Darling advised that she will be reaching out directly to the Board members regarding interest. The NSC will provide an update to the Governance and Human Resources Committee and Board in March.

No other business was raised at this time.



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8.0 Adjournment & Transition to In-Camera **MOVED** by Mr. Eng and seconded by Ms. Steiner that, the meeting be adjourned. **CARRIED** The meeting was adjourned at 5:20PM. Ex-Officio Directors and Management left the meeting. The Elected Members of the Board met in-camera with the CEO, COS and CNE. Michele Darling, Chair Karli Farrow, Secretary